#### 17 January 2023 at 2.00 pm

Council Chamber, Argyle Road, Sevenoaks Published: 09.01.23



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### **Health Liaison Board**

#### Membership:

Chairman, Cllr. Harrison; Vice-Chairman, Cllr. Maskell Cllrs. Dr. Canet, Penny Cole, Perry Cole, G. Darrington, Collins and Williams

#### **Agenda**

There are no fire drills planned. If the fire alarm is activated, which is a continuous siren with a flashing red light, please leave the building immediately, following the fire exit signs.

Apol	ogies for Absence	Pages	Contact
1.	Minutes To agree the Minutes of the meeting of the Board held on 25 May 2022, as a correct record.	(Pages 1 - 4)	
2.	Declarations of Interest Any interests not already registered.		
3.	Updates from Members		
4.	KCC Public Health Strategy	(Pages 5 - 6)	Kelly Webb Tel: 01732227474
	Dr Abraham George will be in attendance to update the Board on the KCC Public Health Strategy.		
5.	Nursing Staffing Levels in West Kent,	(Pages 7 - 8)	Kelly Webb Tel: 01732227474
	Tara Laybourne, Deputy Chief Nurse, NHS Kent and Medway will be in attendance to update the Board on nursing staffing levels in East Kent.		01, 0211, 1, 1
6.	Health and Wellbeing Action Team Half Year Report	(Pages 9 - 26)	Kelly Webb Tel: 01732227474 Sarah Robson Tel: 01732227129

#### **EXEMPT INFORMATION**

At the time of preparing this agenda there were no exempt items. During any such items which may arise the meeting is likely NOT to be open to the public.

If you wish to obtain further factual information on any of the agenda items listed above, please contact the named officer prior to the day of the meeting.

Should you need this agenda or any of the reports in a different format, or have any other queries concerning this agenda or the meeting please contact Democratic Services on 01732 227000 or democratic.services@sevenoaks.gov.uk.

#### **HEALTH LIAISON BOARD**

#### Minutes of the meeting held on 25 May 2022 commencing at 2.00 pm

Present: Cllr. Harrison (Chairman)

Cllr Maskell (Vice-Chair)

Cllrs. Perry Cole, Collins and Williams

Apologies for absence were received from Cllrs. Dr. Canet, Barnett and G. Darrington

#### 15. Minutes

Resolved: That the minutes of the meeting held on 3 November 2021 be approved and signed as a correct record.

#### 16. Declarations of Interest

There were none.

#### 17. Actions from Previous Meeting

The action was noted.

#### 18. NHS Kent and Medway CCG - Integrated Care System Update

The Chief Officer - People and Places gave an update on the NHS Kent and Medway Clinical Commissioning Groups (CCG), and Integrated Care System (ICS).

The Kent and Medway CCG was created on 1 April 2020. Beyond its statutory responsibilities the CCG had a central role in supporting and resourcing development of the Kent and Medway ICS. ICSs were being established as part of national proposals to develop integrated care systems. All proposals were subject to the Health and Care Act, which contains a series of measures to formally establish Integrated Care Systems (ICSs). The Act puts ICSs on a statutory footing, empowering them to better join up health and care, improve population health and reduce health inequalities.

The four core purposes of an ICS were to:

- Improve outcomes (population health and care)
- Tackle inequalities in outcomes and access
- Enhance productivity and value for money

#### Health Liaison Board - 25 May 2022

• Support broader social economic development

Collaborating as ICSs would help health and care organisations tackle complex challenges, including:

- Improving the health of children and young people
- Supporting people to stay well and independent
- Acting sooner to help those with preventable conditions
- Support for those with long-term conditions or mental health issues
- Care for those with multiple needs as populations age
- Get the best from collective resources so people get care as quickly as possible.

An Integrated Care Partnership Sub-Committee would be established which would be responsible for the development of strategies and planning for development and wellbeing. It was hoped that Local Authority's would become engaged as the programme developed.

It was likely that a variety of sub-Committees were to be established to broaden the scope and information for the ICSs.

Resolved: That the Board note the report.

#### 19. West Kent Mind

As a representative for West Kent Mind could not attend, the Chairman, with the Boards agreement deferred the item to a future meeting of the Committee.

Resolved: That the report be deferred to a future meeting.

#### 20. Updates from Members

Cllr Perry Cole had attended Kent County Council's Health, Overview and Scrutiny Committee (HOSC) and gave an update to the Committee on what was discussed. The impact of Covid-19 featured regularly at the Committee meetings. The most recent meeting included an updated Children and Young Persons Mental Health briefing. There was a sizeable increase in the demand for mental health services amongst young people which was likely exacerbated by the pandemic.

GPs surgeries were also discussed at the meeting and standardised opening times as well as telephone communications systems were being looked into by the CCG in order to tackle the problems encountered by residents with their own GP surgeries.

#### Health Liaison Board - 25 May 2022

Cllr Perry Cole also explained that there were additional stresses and strains in the South East, especially when it came to attracting and retaining doctors and staff. This was due to the relatively high cost of living in the South East when compared with other parts of the Country and the pull of higher paying jobs in London. Newly qualified doctors were also often quite keen to develop their skill set by moving into specialist roles far earlier in their career rather than remaining in general practice - there were a number of reasons why this could be and the CCG were looking at how the retention of GPs could be enhanced.

Pathology was also discussed at the HOSC. Around 70% of all diagnoses made in the NHS involved pathology. National demand for pathology was estimated to be around 1.2 billion tests per year with approximately 44% originating from primary care. Increases were being observed by individual laboratories and across Kent and Medway approximately thirty-nine million tests were undertaken annually with continued growth.

The Chairman thanked Cllr Perry Cole for his update and the Board expressed a desire for Cllr Cole to continue with his updates at future meetings.

The Chairman updated the Committee on the Run, Push, Walk Against Dementia event which was supported by funding from KCC's Helping Hand fund. The Board expressed thanks to the Officers involved in organising the event including from the Communications, Print Room, Health and Facilities Management Teams. The event saw 300 participants get active to raise funds for dementia. Participants included keen runners and family groups that had been affected by dementia.

#### 21. Work plan

The Work Plan was noted with the following additions:

#### 17 January 2023

- Health And Wellbeing Draft Action Plan 2023-24
- · Digital Inclusion Update From Compaid
- · Update On Mental Health from West Kent Mind
- · Update On Data For Health Inequality In The District

#### Summer 2023

- Defibrillators Update
- Update On Data For Dentist NHS Refusals

THE MEETING WAS CONCLUDED AT 2.43 PM

CHAIRMAN



#### KCC PUBLIC HEALTH STRATEGY

#### Health Liaison Board - 17 January 2023

**Report of:** Chief Officer - People and Places

Status: For Information

Key Decision: No

**Executive Summary:** Dr Abraham George will be updating about KCC Public

Health Strategy

This reports support the Key Aim of: the Council Plan.

Portfolio Holder: Cllr. Kevin Maskell

Contact Officer(s): Kelly Webb, x 7474

Recommendation to Health Liaison Board:

Members note the update.

#### Introduction and Background

1. Dr Abraham George will be in attendance to update members on the Public Health Strategy

#### **Key Implications**

#### Financial

There are no financial implications associated with this report.

Legal Implications and Risk Assessment Statement

There are no legal implications associated with this report.

#### Agenda Item 4

#### **Equality Assessment**

Members are reminded of the requirement, under the Public Sector Equality Duty (section 149 of the Equality Act 2010) to have due regard to (i) eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010, (ii) advance equality of opportunity between people from different groups, and (iii) foster good relations between people from different groups. The decisions recommended through this paper do not directly impact end users.

#### **Net Zero Implications**

The decisions recommended through this paper have a remote or low relevance to the council's ambition to be Net Zero by 2030. There is no perceived impact regarding either an increase or decrease in carbon emissions in the district, or supporting the resilience of the natural environment.

#### Community Impact and Outcomes

KCC Public Health will update on community Impact

#### **Conclusions**

For the Board to receive an update on KCC Public Health Strategy.

Appendices	
None	
Background Papers	
None	

Sarah Robson
Deputy Chief Executive and Chief Officer, People and Places

#### NURSING STAFFING LEVELS IN WEST KENT.

#### Health Liaison Board - 17 January 2023

**Report of:** Chief Officer - People and Places

Status: Information

Key Decision: No

**Executive Summary:** Tara Laybourne, Deputy Chief Nurse, East Kent and Medway will be in attendance to update about Nursing Staffing Levels in West

Kent.

This reports support the Key Aim of: the Council Plan.

Portfolio Holder: Cllr. Kevin Maskell

Contact Officer(s): Kelly Webb, x 7474

Recommendation to Health Liaison Board:

Members note the update.

#### Introduction and Background

Tara Laybourne will be updating members on the Nursing Staffing Levels in West Kent.

#### **Key Implications**

#### **Financial**

There are no financial implications associated with this report.

#### Legal Implications and Risk Assessment Statement

There are no legal implications associated with this report.

#### **Equality Assessment**

Members are reminded of the requirement, under the Public Sector Equality Duty (section 149 of the Equality Act 2010) to have due regard to (i) eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010, (ii) advance equality of opportunity between people from different groups, and (iii) foster good relations between people from different groups. The decisions recommended through this paper do not directly impact on end users.

#### Agenda Item 5

#### Net Zero

The decisions recommended through this paper have a remote or low relevance to the council's ambition to be Net Zero by 2030. There is no perceived impact regarding either an increase or decrease in carbon emissions in the district, or supporting the resilience of the natural environment

#### Community Impact and Outcomes

Tara Laybourne will update on community Impact

#### **Conclusions**

For the Board to receive an update on Nursing Staffing levels in West Kent.

Appendices	
None	
Background Papers	
None	

Sarah Robson
Deputy Chief Executive and Chief Officer, People and Places

#### **HEALTH & WELLBEING ACTION TEAM HALF YEAR REPORT**

Health Liaison Board - 17 January 2023

Report of: Chief Officer People & Places

**Status:** For Consideration

Key Decision: No

**Executive Summary:** Update on the Health & Wellbeing Action Teams Action

Plan - 2022-23 Qtr 2.

This report supports the Key Aim of: Community & Corporate Plan

Portfolio Holder: Cllr. Maskell

Contact Officer(s): Kelly Webb, Ext. 7474

Recommendation to Health Liaison Board

To note the report

#### Introduction and Background

- In May 2021 we were asked by the Portfolio Holder to put this into place and reinstate the HAT but to include Wellbeing, we had an initial meeting with partner organisations and developed the action plan. Due to us being approximately 2 months behind of the start date (April 2021) it was agreed that partners would work on this one through the meetings rather than wait for the following year as we had missed the Cabinet process. The 2022-23 plan was put in place and agreed by the Advisory and Cabinet in January 2022, to be ready to start in April 2022
- 2 Appendix A summarises the second quarter (July September) of the action plan

#### **Key Implications**

#### Financial

No financial implications arising from this report.

#### Agenda Item 6

#### <u>Legal Implications and Risk Assessment Statement.</u>

No legal implications arising from this report.

#### **Equality Assessment**

The decisions recommended through this paper have a remote or low relevance to the substance of the Equality Act. There is no perceived impact on end users.

#### **Net Zero Implications**

The decisions recommended through this paper have a remote or low relevance to the council's ambition to be Net Zero by 2030. There is no perceived impact regarding either an increase or decrease in carbon emissions in the district, or supporting the resilience of the natural environment

#### Wellbeing

This document supports wellbeing and looks at this throughout the document.

#### **Conclusions**

For the Committee to note the report

#### **Appendices**

Appendix A - Qtr 2 Action Plan Monitoring

**Background Papers** 

#### Sarah Robson

Deputy Chief Executive and Chief Officer - People & Places

## Agenda Item (

# SEVENOAKS DISTRICT HEALTH & WELLBEING STRATEGY & ACTION PLAN 2022-2023

Quarter 2 Monitoring Report 1 July 2022 – 30 September 2022



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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
Starting Well Actions					
SW1	Support a reduction in obesity and excess weight in children	KCHFT School Health Team	Health & Wellbeing Partnership	Green	Through the CCG this has now been set up as a priority for partner agencies. A sub group has been set up to look at targets such as:-Fast Food Cooking Skills Food in Schools Breakfast Clubs  SDC Health & Communities Team will be running a family cooking programme in November, this programme has got 10 families on there.
SW2	Enable Sevenoaks District Mothers to maintain breastfeeding for the first 6 months of their child's life	KCHFT Health Visiting Service		Green	Health Visitors and Children Centre's have been helping running new mums courses and breastfeeding initiatives
SW3	Support a smokefree home for Sevenoaks residents and enable more Sevenoaks Mothers to quit smoking during pregnancy	KCHFT Smoking Cessation Service	Health Team	Green	In Quarter 2 there have been 4 Quit Dates set by Sevenoaks Residents, two of whom was a pregnant mother.
SW4	Prevent the illegal consumption of alcohol in under 18's and subsequent hospital admissions resulting from excessive alcohol consumption	Kenward Trust	Sevenoaks District Council Licensing Team CSU	Green	This work is ongoing. Licensing & CSU look at proxy sales with retailers and education. Kenward Trust have engaged with a over 300 young people

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					on the dangers of drinking. This quarter  The Best Bar None (BBN) scheme for licensed premises is being rolled out in the district. Officers from Licensing, Community Safety and Police assess the premises against
					criteria in the BBN survey. There are 3 pubs that have received certificates for BBN
SW5	Support Sevenoaks children and young people to adopt healthy lifestyle choices.	KCHFT School Health Team	Local Children's Partnership	Green	This is a priority for the LCP and they meet quarterly. Schools have been putting in more healthy options for young people The LCPG has been working with schools as part of their PHSE programme to promote healthy lifestyles and increase healthy lunch options for young people at school.
	Well Actions				
LW1	Continue to provide services that contribute towards the reduction of smoking in Sevenoaks District with particular targeting for at-risk groups.	KCHFT Smoking Cessation Service		Green	In Quarter 2 there have been 4 Quit Dates set by Sevenoaks Residents, one of whom was in routine/manual occupations.

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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					Service referrals can be made as self-referrals or through services such as a GP.
LW2	Improve the diagnosis rate of Diabetes for Sevenoaks residents	KCHFT NHS Health Check Service		Green	The NHS Health Check plays an essential role in improving the diagnosis rate of diabetes in the Sevenoaks area as it provides a mechanism to check people's cholesterol, identify those at risk and refer individuals for clinical follow-up.
					17 Sevenoaks GP Practices are supporting or fully delivering NHS Health Checks. 4220 invite letters have been sent out to those who are eligible to receive an NHS Health Check. 22% of these have taken up the NHS Health Check.
					The NHS promotes the 'Healthier You' NHS Diabetes Prevention Programme, identifying people at risk of developing type 2 diabetes and referring them onto a ninemonth, evidence-based lifestyle change programme.

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					Residents can 'self-refer' to the Diabetes Education Referral Hub (for Type 1 and 2) by visiting the hub's website The Diabetes Education Referral Hub can be found at www.diabetes-education-km.co.uk/. The hub provides structured education support.  GPs will promoted World Diabetes Day this quarter
LW3	Encourage more Sevenoaks residents to consume alcohol within lower risk levels and limit hospital admissions for alcohol specific conditions	Change, Grow, Live	Sevenoaks District Council Health Team KCHFT One You Team	Green	The One You service has advisers trained to deliver Alcohol Identification and Brief Advice and Alcohol Extended Brief Intervention.
					Qtr 1 - 22% of clients attending Initial Appointment in this quarter were identified as having Increasing Risk or higher score when completing AUDIT-C. (17 Increasing Risk, 2 Possible Dependency). 100% of these were given Alcohol Identification and Brief Advice Intervention.

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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					At our one-to-one lifestyle advisor intervention, one client (3%) was identified to have an AUDIT score of increasing risk and as a result was offered Alcohol Identification and Brief Advice intervention.
LW4	Support Sevenoaks adults to adopt healthy lifestyle choices that facilitate weight loss and increases in physical activity	Sevenoaks District Council Health Team	Sencio Everyone Active	Green	Qtr 2 - 32% of clients attending our one-to-one lifestyle advisor intervention are supported to set a goal to increase their physical activity.  92% of clients attending our one-to-one lifestyle advisor intervention are offered brief intervention to change their diet.
					92% of clients on our 1-2-1 weight loss intervention, demonstrate weight loss at the close of the service.
					94% of clients on our group weight management intervention demonstrate weight loss at the end of the intervention.

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
LW5	Adapt the physical design of Sevenoaks District so that healthy lifestyle choices become a routine part of residents lives	Sevenoaks District Council Planning Team	Sevenoaks District Council Health Team	Green	Through funding Our Parks started in Sevenoaks, Swanley, Westerham and Edenbridge which were free classes for people to participate. They are light outdoor aerobics, stretches and use of outdoor gym equipment
					Sevenoaks District Council have implemented a Movement Strategy to increase the active commutability of the district.  We have worked with Town & Parish Councils around Healthy Walks and some will be set up in November
LW6	Provide adapted health improvement services targeted at specific populations (where needed) to ensure all residents can benefit from good physical health	Involve Kent	Sencio Everyone Active	Green	Both Sencio and Everyone Active have provided services to ensure everyone can benefit. Both operators received KCC 'Reconnect' funding in Spring to deliver a summer programme to engage more children and young people in exercise and healthy activities.  The summer programme was really successful and saw a

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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					number of young people and families taking part in physical activities.
					Communities Team have delivered 1 women swimming lessons in all leisure centres and more are booked for Qtr 3
					Through the Universal Wellbeing Contract, Involve Kent current fund seven activities for 55+ adults in Quarter 2. These activities are delivered by; Sevenoaks & Tonbridge Age UK, Every Step Counts, North West Kent Countryside Partnership, Kent Wildlife Trust, North Kent Mind, Everyone Active, Croydon Petanque Club and Actively Involved.
LW7	Encourage Sevenoaks District businesses and organisations to consider the Health and Wellbeing of their organisation and employees	Kent & Medway Healthy Workplaces Programme	Sevenoaks District Council Health Team	Green	Silver Award was submitted in August 2022 Two new businesses/organisations have started to take part in the Kent

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					& Medway Healthy Workplaces programme.
LW8	Promote Cancer Screening initiatives to encourage more residents to take up Cancer screening when eligible.	All Organisations		Amber	Breast screening takes place at Darent Hospital. T  Swanley Town Centre have been working with NHS for the screening to come to Swanley and this will take place in December.
Agein	g Well Actions				
AW1	Improve the diagnosis rate of dementia in the district	Health & Wellbeing Partnership		Green	Primary Care Networks in the district have trained GPs who will carry out checks including, medical history, blood or urine tests and do a short mental test.  GPs can make referrals to The Memory Clinic where specialists can assess and make a diagnosis. The Clinic is currently held at Darent House next to Sevenoaks Hospital.  The Partnership will promote Dementia UK, who can be contacted on 0800 888 6678 for their leaflet on getting a diagnosis.

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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					2 new dementia cafes have been set up. One at Bat n Ball Café which was opened in Qtr 2 and Sevenoaks Hospital will be Qtr 3
AW2	Provide specialist services targeted at improving the quality of life of residents affected by dementia	Sevenoaks Area Dementia Friendly Community & Swanley Area Dementia Friendly Community		Green	Through Funding a new dementia café opened in Feb 22 and has an average of 22 attendees each week.  Walk Push Run was held in May 22 with approx. 300 attendees  Age UK's Dementia day care runs at Hollybush Day Centre two days a week. Dementia trained staff offer a range of stimulating activities to aid memory as well as health and wellbeing support. Dementia Day Care is currently available on Mondays and Wednesdays.  Age UK's Independent Living Support Service offers dementia support in the home for clients living with dementia at any stage.

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					2 new dementia cafes have been set up. One at Bat n Ball Café which was opened in Qtr 2 and Sevenoaks Hospital will be Qtr 3  Age UK launched its Memory Loss and Dementia Pack in July 2022. Please visit https://www.ageuk.org.uk/bp-
					assets/globalassets/sevenoaks- -tonbridge/original-blocks/our- services/local-information- packs/memory-loss-and- dementia-sevenoaks.pdf
AW3	Work with older residents to prevent falls and limit the potential for hip fracture in older residents	Involve Kent, West Kent Falls Prevention Service & Virgin Care Falls Team	Age UK Sevenoaks & Tonbridge Sevenoaks District Health Team Sencio Everyone Active	Green	Involve Kent have launched a postural stability course in Otford and Swanley.
AW4	Ensure residents can receive support to stay safe, healthy and independent in their own homes for as long as possible	Sevenoaks District Council Private Sector Housing Team		Green	Through the work of the Private Sector Housing Team, houses have been adapted to ensure that residents can stay safe and well in their own homes.  Annual funding has been renewed as part of the Better

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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					Care Fund to provide Disabled Facilities Grants and Safe and Secure Grants, supporting home adaptions.
					A Hoarding Co-ordinator has been appointed to deliver personalised support to customers in their homes aiming to address and reduce the risks connected to their hoarding.
AW5	Promote the importance of staying well at winter in older populations	Sevenoaks District Council Health Team	All Public Supporting Organisations	Green	We had meetings and worked with the GPs and delivered information session at their COVID drop ins during September. Also promoting Silver Sunday for October.
					Warm Spaces is being looked into being developed and will be launched in October.
					The Council's 'Here for You' information leaflet provides households with information on the rising cost of living and local community support.

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					The Council is supporting eligible pensioners with a cost of living payment as part of the Kent Household Support Fund
All Life	e Courses				
ALL1	Target services towards areas and residents of greatest need without preventing all residents from accessing support.	All Organisations delivering client centered services	Health & Communities Team	Green	Through Involve and SDC there have been a number of community initiatives delivered across the District that have now been taken on by local communities or Town Councils such as card club and art projects
ALL2	Enable more professionals to have conversations with residents on health and wellbeing	Kent County Council - MECC		Green	Make Every Contact Count is adopted by the district's key voluntary sector organisations and as a result referrals are made to other support services.
					Imago and Involve provide centralised Care Navigator support and are able to support referrals with health and wellbeing support, alongside referrals to other agencies, including the Council. Primary Care Networks also link to the Care Navigator support.

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Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					ReferNet also helps with all referrals that come into the One You Service to help residents with health and wellbeing.
ALL3	Ensure non-digital advertising is employed to promote services to those residents with limited digital access.	All Organisations delivering client centered services	Compaid	Green	Inshape magazine has promoted a number of health initiatives including health walks and why weight  The Council works with Imago to publish a Community Services Directory, which is shared with Primary Care Networks.  Compaid commissioned to deliver digital training and provide devices and data to support customers with limited digital access.
ALL4	Support the reduction of wider determinants of health that can have a negative impact on resident's mental health.	Imago Community and Involve Kent		Green	Sevenoaks Primary Care Network is working in partnership with the Council to deliver a programme of information drop-ins (for housing, benefits, community activities and groups, volunteering) with older people

Ref	2022-23 Priority Action	Lead Agency	Other Partners	Status	Comments
					as part of Silver Sunday. This has continued in Qtr 2
					The Council has worked in partnership with West Kent Housing Association and DLUHC to deliver 11 units of accommodation for rough sleepers and single homelessness with low level support needs, including mental health.
					Two job fairs were hosted in partnership with WKHA over the summer in Swanley and Sevenoaks.
ALL6	Encourage more client-facing organisations to engage in Mental Health Awareness and Mental Health First Aid training	West Kent Mind & North Kent Mind		Amber	West Kent Mind will be delivering Mental Health First Aid Training in October

#### Health Liaison Board Work Plan - (as of 5 January 2023)

#### 17 January 2023

- Kent Public Health Strategy/Integrated Health Board Strategy Dr Abraham George (Confirmed)
- Nursing Staffing Levels in West Kent Tara Laybourne, Deputy Chief Nurse, NHS Kent and Medway
- Health And Wellbeing Quarter 2 Action Plan 2021/22

#### 7 June 2023

- Defibrillators Update
- Age UK services in the Sevenoaks District, Louise McPherson, Chief Executive
- Kent County Council 'Universal Wellbeing Support in the Community' West Kent contract update, Charlotte Osborn-Forde, Chief Executive Officer, Involve Kent

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